

SVENSKA
FRANCHISE
FÖRENINGEN

Stockholm, 2021-09-13

To European Commision,

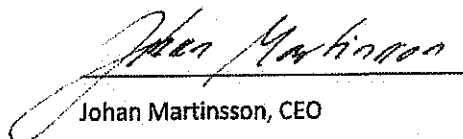
The Swedish Franchise Association hereby abstain from giving an answer of its own regarding the new VBER and guidelines. Instead, we fully support the Position Paper given by the European Franchise Federation of which we are a member and also have been an active participant in the creation of the EFF Position Paper.



Mikael Holmstrand, Chairman



Carolina Winterliv, Vice Chairman



Johan Martinsson, CEO